

**Meeting Minutes**  
**SCDOT/ACEC/AGC Alternative Delivery Sub-Committee Meeting**  
**7/20/2022 @ 9:30 AM**

**I. Welcome/Introductions**

SCDOT	ACEC	AGC
<ul style="list-style-type: none"> <li>• <i>Chris Gaskins</i></li> <li>• <b>Jae Mattox</b></li> <li>• <b>Joy Riley</b></li> <li>• <b>Brooks Bickley</b></li> <li>• <b>Ben McKinney</b></li> <li>• <i>Brad Reynolds</i></li> <li>• <b>Jason Byrd</b></li> <li>• <b>Randy King</b></li> <li>• <b>Chris Lacy</b></li> <li>• <i>Will McGoldrick</i></li> <li>• <i>David Hebert</i></li> <li>• <b>Daniel Burton</b></li> <li>• <i>Barbara Wessinger</i></li> <li>• <b>Brian Gambrell</b></li> <li>• <b>Carmen Wright</b></li> <li>• <b>Tyler Clark</b></li> <li>• <i>David Rister</i></li> <li>• <i>Brian Klauk</i></li> <li>• <i>Tad Kitowicz*</i></li> <li>• <b>Michael Pitts</b></li> <li>• <b>Clay Richter</b></li> </ul>	<ul style="list-style-type: none"> <li>• <b>Walker Roberts</b></li> <li>• <i>Aaron Goldberg</i></li> <li>• <b>David Taylor</b></li> <li>• <b>David Russell</b></li> </ul>	<ul style="list-style-type: none"> <li>• <b>Pete Weber</b></li> <li>• <b>Rob Loar</b></li> <li>• <b>Lee Bradley</b></li> <li>• <b>Chris Boyd</b></li> <li>• <b>Leslie B. Clark</b></li> </ul>

(Attended, Absent) \*FHWA

- In person ADSC meeting likely in November.

**II. Project Updates**

- Carolina Crossroads Phases 1 & 2 – Under Construction.
- Closed and Load Restricted Bridges 2021-1 – District 4 with eight bridges. Under construction.
- Cross Island Parkway Toll Conversion – Under construction. Toll plaza removed. November for substantial completion; on track.
- 2022 Anticipated Procurements

- US 301 over Four-Hole Swamp – Three teams short-listed, RFP released for industry review. Final RFP posted, awaiting Technical Proposals. Evaluations imminent.
- I-20 over Wateree, River and Overflow Bridges – Scope: Main river bridges to be replaced, overflow bridges to be rehabilitated. Inclusive within design-build contract. RFQ released May 11, 2022. SOQ evaluations ongoing and short-listing and RFP for industry review imminent.
- Carolina Crossroads Phase 3 – RFQ anticipated in September. New RFP Agreement document still under development. Open forum for industry comment held early May.
- Bridge Package 14 – Five bridges in Cherokee County. RFQ posted and SOQs to be distributed this week. SOQ Evaluations imminent.
- Bridge Package 15 – Bridges in Florence, Anderson, and Chester. RFQ anticipated in September.
- 2023+ Anticipated Procurements
  - I-26/I-95 Interchange Improvements – Funding available. Procurement to begin on Interchange in 2023. Current scope planned to include MM 176 – 187 for 2025 and MM 165 – 176 for 2027.
    - Separate prep contracts for interchange and widening projects anticipated.
    - Portions of I-26 widening project (MM 125 – 145) to be bid-build.
    - CECS selected for prep work.
  - I-95 over Santee (Lake Marion) bridge replacement – Pursuing NEPA, DB On-call, and awaiting construction funding.
    - TranSystems selected for prep work; LNTP issued.
  - Long Point Road/Wando Port Interchange – Currently in the process of a contract modification for preliminary and NEPA services (CDM Smith). May be accelerated to early 2023 procurement and awarded at end of 2023. Public Hearing to be held in Early August.
  - Mark Clark Expressway – Pursuing Final EIS and related documentation/permits. RFQ anticipated in 2024. CSRA held in early March. New estimate released to Charleston County, anticipated \$2.352 Billion. Phased construction anticipated and FEIS updated accordingly.
  - Low Country Corridor West and I-26/I-526 Interchange – ROD (community impacts and R/W acquisition) is expected in 2022; first phase RFQ in 2027.
    - Five phases are currently being evaluated for project delivery type.
  - Low Country Corridor East – Currently in project development and NEPA. Procurement timeframe TBD. Public involvement meetings held in October 2021.
- New On-Call contract being developed for additional prep work. Advertised in June. Evaluations and selections to take place in Fall.
- I-95 Widening – MM 8 – 21. SCDOT pursuing funding direction. Procurement anticipated in 2024. Note: not on website as of July 20<sup>th</sup>, 2022.

- I-95 Over Great Peedee River – Bridge project. Seeking grant funds to conduct planning or federal grant funding.
- Note: All project information regarding has been posted to the website: [SCDOT Design-Build Overview](#).

### III. Action Items from 3/16/2022 Meeting SCDOT

- SCDOT to review and discuss examples of commitments from other states (provided by ACEC/AGC) and potential changes/implementation. **[CLOSED]**
  - Meeting held with Industry partners and stakeholders on May 24<sup>th</sup>.
  - Industry stakeholders largely did not take issue with leaving entire Technical Proposal as a commitment.
  - Have reintroduced a 'Quality Credit Matrix', additional details below.
    - Consists of identification, added value, cost or schedule impacts, and self-imposed assurances; this is implemented into US 301 RFP.
- SCDOT/ACEC/AGC to discuss potential new RFQ language suggestions and/or scoring techniques for SOQ evaluations with stakeholders. **[OPEN]**
  - Ongoing discussion, no changes implemented to date.
- ACEC/AGC to poll and involve members in order to look for examples across industry in order to establish positive potential adoption of PDB, CM/GC, and other methods. **[OPEN]**
  - Ongoing feedback desired and welcome. Recently received engagement and information from ACEC partners on PDB presentations for ACEC-SCDOT partner conference.
- SCDOT to discuss and investigate providing DB team performance evaluation average to industry for each evaluation period. **[CLOSED]**
  - Discussed internally with Policy Committee. Due to previously referenced reasons and those discussed internally, the Policy Committee was not in favor of posting this information at this time.
- SCDOT will discuss adding language into 4z (preliminary submittal may be waived, at designers risk) for bridge packages. Note: still a project by project approach. **[CLOSED]**
  - We will be adding language into Bridge Package 14 exhibit 4z that will allow designers to waive this preliminary submittal at their risk.
  - Technical proposal plans are very close to 30% preliminary plan submittal. Avoiding an extra submittal will help with schedules and eliminate unnecessary deliverables on certain projects.
    - Designers can begin, at their risk, waiving the preliminary submittal will be able to develop ROW plans as their first major plan submittal.
  - RE: Hydraulic models provided by SCDOT for bridge packages: SCDOT may begin to request bridge hydraulic data for conceptual submittals.
    - Reservations from Industry?

- ACEC will review latest information and reach out to those on Bridge Package 14 to determine if this is feasible without major issues.  
**[ACTION]**
  - Is scour information reviewed or provided?
    - Not at preliminary stage, SCDOT just wants to ensure appropriate freeboard is provided.
- SCDOT plans to implement language regarding additional risk and ATC discussion meeting. **[CLOSED]**
  - This language has been implemented into RFP, section 3.5 “Confidential Risk Register and Conceptual ATC Meetings”.
  - Industry can expect to see this in I-20 over Wateree RFP over the coming weeks.

**IV. Unique Entity ID SCDOT**

- Per federal changes, officially the DUNS # has been replaced to the Unique Entity ID. This is found on [SAM.gov](https://sam.gov) | [Home](#) .
  - Information on registration and purpose located here.
- Note: SCDOT requires UEID for pre-qualification for contractors and consultants.
  - Companies “renew” or update this registration every six months.
    - SCDOT DOC runs checks to ensure this is kept current for each company.
- It is not required that a joint-venture/DB team register a new UEID; simply utilize and provide each individual company’s UEID when submitting information within SOQs.
- Updated language has been implemented into templates and is present within US 301 RFQ.
- Note: A sub-consultant may not need to go through a pre-qualification review, and thus providing or having a UEID, if they are not considered a prime contractor.

**V. Performance Evaluations SCDOT**

- All DB Team Performance Evaluations for first half of 2022 have been conducted and will be finalized and sent before end of July.
- Performance Evaluation process is largely unchanged with exception of adjustment of rating scale.
- Most team evaluations are averaging around 3 (i.e. meets expectations) on seven point scale.

**VI. Quality Credits Scoring SCDOT**

- RE: Technical proposal commitments.
- Moved to/implemented a Quality Credit Matrix.
  - Cost/Schedule Impacts for added value/innovation items.
  - Self-imposed assurance for what happens when a team doesn’t fulfill work related to quality credit that was identified and scored.

- SCDOT considering (i.e. likely) moving away from adjectival scoring and conducting numerical scoring.
- Value of a quality credit point may be determined based on Engineer's Estimate.
  - 100 point scale relative to available quality points based on identification of added value or innovative items.
  - Overall quality scores are likely to average down if/when numerical scoring adjustment is made.
- SCDOT does not intend to stifle innovation, however, there is a fine line, and "We don't want to pay \$200 M for a \$100 M project."
- How do you reconcile a "cheaper" (i.e. low quality credit score b/c of engineer's estimate – concrete strength example from AGC) added value with huge benefit?
  - These are the types of questions and considerations that we have been discussing and need additional input from industry as we navigate the potential adjustments.
- Clarifications will be provided in advance of teams' interview.
- Scoring scales been updated and will be posted to SCDOT website: [[SCDOT Design-Build Overview: Projects, Forms, Resources, Subcommittee](#)] under Design-Build Resources.
  - Only SOQ and Technical Scoring scales will be posted at this time.

**VII. RFP Agreement – Updates? **AGC****

- Agreement under final stages of development and will be utilized for CCR Phase 3 as it enters procurement in fall.
  - Heavy participation of CCR Team and senior leadership.
  - Intending to provide to industry for review and comment before end of September.

**VIII. Open Discussion **ALL****

- OAD Construction Manager positions to be posted in Fall.
  - 2 General Construction Managers to start.
  - PM Slot to be backfilled as soon as possible.
- AGC – ATC submittal questions.
  - If a team were to develop a list of 8/10/12 ATCs and submit the 5 that are "most important", is it possible to resubmit 2 of "backburner" ATCs for next phase?
    - SCDOT often deems some that are submitted as not-favorable or "not an ATC"
    - SCDOT: Teams can ask questions to increase the number of ATCs submitted. Losing good ideas is not ideal.
    - Early ATC coordination meeting should help resolve some of these issues.

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- AGC – Would SCDOT be willing to consider erosion control items Unit Price rather than lump sum?
    - AGC to review, discuss, and provide particular erosion control items that have been problematic and could benefit from Unit pricing. **[ACTION]**
      - SCDOT will review and discuss once feedback is provided.

**IX. Action Items**

- SCDOT/ACEC/AGC to discuss potential new RFQ language suggestions and/or scoring techniques for SOQ evaluations with stakeholders.
- ACEC/AGC to poll and involve members in order to look for examples across industry in order to establish positive potential adoption of PDB, CM/GC, and other methods.
- ACEC will review latest Hydraulic information provided by SCDOT and reach out to those on Bridge Package 14 to determine if additional hydraulic data is able to be provided, without issue, at technical proposal/conceptual plan stage.
- AGC to review, discuss, and provide particular erosion control items that have been problematic and could benefit from Unit pricing.

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**X. Next Meeting Date: 9/21/2022 @ 9:30 AM**

**XI. Adjourn**